

Net Service Expenditure analysed by Head of Service

	Actuals 12/13	Budget 13/14	Proposed Budget 14/15
	£'000	£'000	£'000
Communities and Business	966	1,014	967
Planning Services	1,261	1,405	1,300
Environmental and Operational Services	2,816	2,533	2,523
Financial Services	4,374	4,597	5,022
Housing	728	779	722
Corporate Support	2,842	3,102	3,208
Legal and Governance	592	630	608
Total Service Expenditure	13,579	14,060	14,350
Direct Services		-64	-64
		13,996	14,286
Items outside General Fund		-196	-180
		13,800	14,106

Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	13,800
Inflation	488
Planned Savings agreed previous years	-99
SCIAS 2014/15	
Growth	297
Savings	-380
Proposed Budget 2014/15	14,106

	Actuals 12/13	Budget 13/14	Proposed Budget
	£'000	£'000	14/15
			£'000
Pay Costs	9,088	9,744	10,095
Pay Costs Externally Funded	40	0	0
Premises and Grounds	1,815	1,616	1,639
Transport	52	62	62
Supplies & Services	2,060	2,218	2,235
Supplies & Services IT	623	726	700
Agency & Contracted	3,951	3,813	4,117
Agency & Contracted - Partnerships	3,405	2,624	2,622
Agency & Contracted - Direct Services	3,442	3,630	3,690
Transfer Payments - Benefits	34,039	26,140	27,590
Transfer Payments - Other	117	45	37
Staff Costs - Other Chief Officers	678	672	456
Support Services	117	50	50
Funds drawn to/from Reserves	480	5	-133
Capital Charges	0	0	0
Income - Other	-37,066	-28,603	-29,918
Income - Fees and Charges	-5,662	-5,550	-5,786
Recharges	-302	-322	-298
Recharges - Partnerships	-3,298	-2,810	-2,808
not budget lines	0	0	0
Service expenditure before re-allocation of Support Services and Capital charges	13,579	14,060	14,350
Direct Services (net)		-64	-64
Items outside General Fund		-196	-180
		13,800	14,106

Net Service Expenditure analysed by Chief Officer

	Actuals 12/13	Budget 13/14	Proposed Budget 14/15
	£'000	£'000	£'000
Communities and Business			
8 to 12 project	0	0	0
Arts Development	0	0	0
All Weather Pitch	-2	-2	-2
Big Community Fund	0	0	0
Broadband	0	0	50
Community Activity	-0	0	0
Community Safety	205	209	179
Community Development Service Provisions	-11	-2	-5
The Community Plan	59	70	45
Economic Development	41	44	69
Grants to Organisations	178	183	181
Health Improvements	42	45	45
Leisure Contract	259	281	295
Leisure Development	20	20	20
Local Strategic Partnership	0	0	0
Partnership - Child	0	0	0
Partnership - Home Office	-0	0	0
Administrative Expenses - Communities & Business	9	14	14
STAG Community Arts Centre	100	75	0
Sustainability	4	0	0
Tourism	24	28	29
Choosing Health WK PCT	-0	0	0
Falls Prevention	0	0	0
PCT Health Checks	0	0	0
New Ash Green	0	0	0
PCT Initiatives	0	0	0
Troubled Families Project	0	0	0
West Kent Partnership	0	0	0
West Kent Partnership Business Support	0	0	0
Youth	39	49	48
Total Service Expenditure	966	1,014	967

	Actuals 12/13 £'000	Budget 13/14 £'000	Proposed Budget 14/15 £'000
Communities and Business			
Pay Costs	439	477	507
Pay Costs Externally Funded	40	0	0
Premises and Grounds	77	71	73
Transport	4	9	7
Supplies & Services	142	137	128
Supplies & Services IT	0	0	0
Agency & Contracted	621	515	507
Staff Costs - Other Chief Officers	25	24	-0
Support Services	4	0	0
Funds drawn to/from Reserves	-60	0	-20
Income - Other	-268	-187	-187
Income - Fees and Charges	-57	-33	-49
Recharges	0	0	0
Service expenditure before re-allocation of Support Services and Capital charges	966	1,014	967

Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	1,014
Inflation	32
Planned Savings agreed previous years	
SCIA 24 (2010/11) STAG Agreement	-75
SCIAS 2014/15	
SCIA 1 (2014/15) Admin Costs External Funding	10
SCIA 2 (2014/15) Broadband	50
SCIA 7 (2014/15) Efficiency Review	-10
SCIA 22 (2014/15) Reduction re West Kent Partnership	-6
Other Adjustments between Chief Officers	
SCIA 59 (2011/12) Adjustments following Senior Management Review	-48
Proposed Budget 2014/15	967

Net Service Expenditure analysed by Chief Officer

	Actuals 12/13	Budget 13/14	Proposed Budget 14/15
	£'000	£'000	£'000
Planning Services			
Affordable Housing	0	0	0
Bridleways / Footpath Diversions	1	0	0
Conservation	44	50	46
Planning Policy	342	417	416
LDF Expenditure	-0	0	0
Planning - Appeals	166	188	194
Planning - Counter	-0	-0	-0
Planning - Development Management	429	446	328
Planning - Enforcement	259	272	278
Administrative Expenses - Planning Services	21	31	39
Total Service Expenditure	1,261	1,405	1,300

	Actuals	Budget	Proposed
	12/13	13/14	Budget 14/15
	£'000	£'000	£'000
Planning Services			
Pay Costs	1,692	1,809	1,855
Premises and Grounds	0	1	1
Transport	1	1	0
Supplies & Services	60	66	67
Supplies & Services IT	2	0	2
Agency & Contracted	163	87	86
Transfer Payments - Other	7	0	0
Staff Costs - Other Chief Officers	61	61	17
Funds drawn to/from Reserves	-45	77	5
Income - Other	-13	0	0
Income - Fees and Charges	-641	-676	-713
Recharges	-24	-20	-20
Service expenditure before re-allocation of Support Services and Capital charges	1,261	1,405	1,300

Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	1,405
Inflation	50
Planned Savings agreed previous years	0
SCIAS 2014/15	
SCIA 17 (2014/15) Planning Income	-35
SCIA 25 (2014/15) Efficiencies in Planning	-22
Other Adjustments between Chief Officers	
Scanning staff	-40
SCIA 59 (2011/12) Adjustments following Senior Management Review	-58
Proposed Budget 2014/15	1,300

Net Service Expenditure analysed by Chief Officer

	Actuals 12/13	Budget 13/14	Proposed Budget 14/15
	£'000	£'000	£'000
Environmental and Operational Services			
Asset Maintenance Car Parks	55	16	19
Asset Maintenance CCTV	14	12	16
Asset Maintenance Countryside	2	5	8
Asset Maintenance Direct Services	25	27	36
Asset Maintenance Playgrounds	0	8	14
Asset Maintenance Public Toilets	0	8	14
Building Control Discretionary Work	2	-0	-1
Building Control	-58	-84	-162
Car Parks	-1,448	-1,663	-1,731
CCTV	271	244	234
Civil Protection	25	32	33
Dangerous Structures	20	23	23
Dartford Environmental Hub (SDC Costs)	0	0	0
On-Street Parking	-345	-403	-430
Trade Waste (VAT)	0	0	0
EH Commercial	239	262	255
EH Animal Control	22	1	1
EH Environmental Protection	355	396	382
Emergency	58	62	63
Estates Management - Grounds	86	95	97
Land Charges	-85	-91	-93
Licensing Partnership Hub (Trading)	-0	0	0
Licensing Regime	10	-3	-5
Markets	-156	-241	-192
Parks and Recreation Grounds	124	97	97
Parks - Rural	65	80	74
Environmental Health Partnership	0	0	0
Pest Control	0	0	0
Public Transport Support	1	0	0
Refuse Collection	2,248	2,284	2,378
Administrative Expenses - Building Control	8	9	9
Administrative Expenses - Direct Services	0	0	0
Administrative Expenses - Health	12	25	26
Administrative Expenses - Transport	7	9	10
Street Naming	3	13	14
Street Cleansing	1,163	1,216	1,240
Support - Health and Safety	20	18	18
Support - Direct Services	39	52	54
Taxis	-12	-16	-20
Public Conveniences	49	41	43
Air Quality (Ext Funded)	0	0	0
National Food Hygiene Rating Scheme	-3	0	0
Total Service Expenditure	2,816	2,533	2,523

	Actuals 12/13 £'000	Budget 13/14 £'000	Proposed Budget 14/15 £'000
Environmental and Operational Services			
Pay Costs	2,160	2,314	2,272
Premises and Grounds	744	529	561
Transport	34	32	33
Supplies & Services	532	578	571
Supplies & Services IT	7	0	0
Agency & Contracted	515	402	403
Agency & Contracted - Partnerships	696	739	706
Agency & Contracted - Direct Services	3,385	3,573	3,681
Transfer Payments - Other	0	0	0
Staff Costs - Other Chief Officers	28	35	24
Support Services	11	11	11
Funds drawn to/from Reserves	-78	0	0
Income - Other	-683	-714	-667
Income - Fees and Charges	-4,151	-4,184	-4,322
Recharges	0	0	0
Recharges - Partnerships	-384	-782	-749
not budget lines	0	0	0
Service expenditure before re-allocation of Support Services and Capital charges	2,816	2,533	2,523

Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	2,533
Inflation	36
Planned Savings agreed previous years	
SCIA 28 (2011/12) Asset Maintenance Reduction reversal	31
SCIA 9 (2013/14) EH Partnership - further savings	-30
SCIAs 2014/15	
SCIA 3 (2014/15) Swanley Market - Reduced Income	62
SCIA 6 (2014/15) Sainsburys - Recycling Income	30
SCIA 8 (2014/15) Civil Enforcement Officer	-27
SCIA 14 (2014/15) Licensing - Efficiency Review	-10
SCIA 20 (2014/15) Building Control - Joint Working TMBC	-41
Other Adjustments between Chief Officers	
SCIA 59 (2011/12) Adjustments following Senior Management Review	-61
Proposed Budget 2014/15	2,523

Net Service Expenditure analysed by Chief Officer

	Actuals 12/13	Budget 13/14	Proposed Budget 14/15
	£'000	£'000	£'000
Financial Services			
Action and Development	6	7	7
Benefits Admin	1,008	863	824
Benefits Grants	-659	-659	-659
Consultation and Surveys	0	3	3
Corporate Grants	0	0	0
Corporate Management	842	930	995
Corporate Savings	0	-300	-58
Dartford Partnership Hub (SDC costs)	-541	0	0
Equalities Legislation	13	17	18
External Communications	136	147	176
Housing Advances	3	5	2
Local Tax	346	127	179
Members	366	407	412
Misc. Finance	2,157	2,276	2,327
Dartford Partnership Implementation & Project Costs	0	-30	-30
Performance Improvement	5	6	6
Administrative Expenses - Corporate Director	6	7	0
Administrative Expenses - Community Director	7	14	-0
Administrative Expenses - Chief Executive	7	13	35
Administrative Expenses - Financial Services	29	42	44
Administrative Expenses - Transformation and Strategy	0	6	11
Support - Audit Function	161	145	144
Support - Exchequer and Procurement	127	135	134
Support - Finance Function	130	222	209
Support - General Admin	113	123	142
Treasury Management	111	90	101
Total Service Expenditure	4,374	4,597	5,022

	Actuals 12/13	Budget 13/14	Proposed Budget 14/15
	£'000	£'000	£'000
Financial Services			
Pay Costs	2,298	2,449	2,552
Premises and Grounds	132	123	48
Transport	2	5	6
Supplies & Services	725	846	894
Supplies & Services IT	167	98	101
Agency & Contracted	2,226	2,416	2,710
Agency & Contracted - Partnerships	2,710	1,885	1,916
Agency & Contracted - Direct Services	4	0	0
Transfer Payments - Benefits	34,039	26,140	27,590
Transfer Payments - Other	0	0	0
Staff Costs - Other Chief Officers	415	416	411
Support Services	63	0	0
Funds drawn to/from Reserves	453	-142	-138
Income - Other	-35,634	-27,180	-28,568
Income - Fees and Charges	-248	-281	-317
Recharges	-194	-218	-192
Recharges - Partnerships	-2,783	-1,960	-1,991
Service expenditure before re-allocation of Support Services and Capital charges	4,374	4,597	5,022

Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	4,597
Inflation	210
Planned Savings agreed previous years	
SCIA 62 Terms & Conditions	35
SCIAs 2014/15 and Funding adjustments	
SCIA 4 (2014/15) Treasury Mgt Card Payments	11
SCIA 5 (2014/15) Financial Resilience	28
SCIA 11 (2014/15) London Road Rent and Rates	-76
SCIA 12 (2014/15) Finance - Efficiency Review	-40
SCIA 19 (2014/15) Reduced Govt. grant for Benefit Admin	46
SCIA 19 (2014/15) Reduced Govt. grant for Benefit Admin - reserves	-46
Other Adjustments between Chief Officers	
Staff movements	-8
SCIA 59 (2011/12) Adjustments following Senior Management Review	265
Proposed Budget 2014/15	5,022

Net Service Expenditure analysed by Chief Officer

	Actuals		Proposed
	12/13	Budget 13/14	Budget 14/15
	£'000	£'000	£'000
Housing			
Home Improvement Agency (prev. Care and Repair)	20	0	0
Energy Efficiency	22	22	23
Gypsy Sites	-24	-23	-31
Homeless	116	113	96
Disabled Facilities Grant Administration	0	0	0
Housing	378	436	447
Housing Initiatives	9	8	6
Homelessness Prevention	0	0	0
Needs and Stock Surveys	13	13	-2
Housing Option - Trailblazer	0	-0	0
KCC Loan Scheme	0	0	0
Private Sector Housing	174	189	155
Administrative Expenses - Housing	12	17	18
Homelessness Funding	0	0	0
Leader Programme	9	4	10
Total Service Expenditure	728	779	722

	Actuals		Proposed
	12/13	Budget 13/14	Budget 14/15
	£'000	£'000	£'000
Housing			
Pay Costs	591	696	726
Premises and Grounds	21	18	11
Transport	1	0	0
Supplies & Services	18	21	21
Supplies & Services IT	0	0	0
Agency & Contracted	228	170	153
Transfer Payments - Benefits	0	0	0
Transfer Payments - Other	68	45	37
Staff Costs - Other Chief Officers	24	26	5
Funds drawn to/from Reserves	51	70	20
Income - Other	-183	-201	-183
Income - Fees and Charges	-91	-68	-69
Recharges	0	0	0
Service expenditure before re-allocation of Support Services and Capital charges	728	779	722

Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	779
Inflation	20
Planned Savings agreed previous years	
SCIAS 2014/15	
SCIA 13 (2014/15) Efficiency Review Housing Initiatives	-15
SCIA 23 (2014/15) Bed and Breakfast	-10
SCIA 24 (2014/15) Cost of Housing Surveys	-12
Other Adjustments between Chief Officers	
SCIA 59 (2011/12) Adjustments following Senior Management Review	-40
Proposed Budget 2014/15	722

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget 13/14	Proposed Budget
	12/13	Budget 13/14	14/15
	£'000	£'000	£'000
Corporate Support			
Asset Maintenance Argyle Road	22	50	59
Asset Maintenance Other Corporate Properties	21	30	30
Asset Maintenance Hever Road	0	6	6
Asset Maintenance IT	300	290	260
Asset Maintenance Leisure	91	165	165
Asset Maintenance Support & Salaries	118	95	94
Asset Maintenance Sewage Treatment Plants	0	8	8
Bus Station	9	14	14
Corporate Projects	0	0	60
Estates Management - Buildings	-40	-96	-66
Housing Premises	-10	-8	-8
Administrative Expenses - Corporate Support	23	25	26
Administrative Expenses - Human Resources	14	14	14
Administrative Expenses - Property	0	4	4
Support - Central Offices	385	405	449
Support - Contact Centre	379	427	417
Support - Central Offices - Facilities	239	260	257
Support - General Admin	220	244	254
Support - IT	700	803	764
Support - Local Offices	52	55	56
Support - Nursery	3	0	0
Support - Human Resources	242	249	288
Support - Property Function	72	65	57
Total Service Expenditure	2,842	3,102	3,208

	Actuals		Proposed Budget
	12/13	Budget 13/14	14/15
	£'000	£'000	£'000
Corporate Support			
Pay Costs	1,484	1,566	1,745
Premises and Grounds	822	853	924
Transport	5	8	8
Supplies & Services	390	403	375
Supplies & Services IT	443	620	587
Agency & Contracted	91	97	130
Agency & Contracted - Direct Services	53	56	10
Transfer Payments - Other	3	0	0
Staff Costs - Other Chief Officers	89	79	-0
Support Services	39	39	39
Funds drawn to/from Reserves	143	0	0
Capital Charges	0	0	0
Income - Other	-134	-196	-176
Income - Fees and Charges	-372	-272	-279
Recharges	-84	-84	-86
Recharges - Partnerships	-130	-68	-68
not budget lines	0	0	0
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Service expenditure before re-allocation of Support Services and Capital charges	2,842	3,102	3,208
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Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	3,102
Inflation	121
Planned Savings agreed previous years	
SCIA 49 (2011/12) Systems & Support - Review Resources	-60
SCIAs 2014/15	
SCIA 9 (2014/15) External Print Income	-10
SCIA 10 (2014/15) Corporate Support Efficiency Review	-20
SCIA 18 (2014/15) Corporate Projects	60
Other Adjustments between Chief Officers	
Staff Movements (Scanning staff & Apprentice)	48
SCIA 59 (2011/12) Adjustments following Senior Management Review	-33
Proposed Budget 2014/15	<hr/> <hr/> 3,208

Net Service Expenditure analysed by Chief Officer

	Actuals		Proposed Budget
	12/13	Budget 13/14	14/15
	£'000	£'000	£'000
Legal and Governance			
Civic Expenses	13	15	15
Committee Admin	93	103	117
Elections	65	71	72
Register of Electors	117	135	140
Administrative Expenses - Legal and Governance	66	73	74
Support - Legal Function	237	233	190
Total Service Expenditure	592	630	608

	Actuals		Proposed Budget
	12/13	Budget 13/14	14/15
	£'000	£'000	£'000
Legal and Governance			
Pay Costs	425	433	437
Premises and Grounds	19	20	20
Transport	5	7	7
Supplies & Services	193	168	179
Supplies & Services IT	4	7	10
Agency & Contracted	108	127	128
Staff Costs - Other Chief Officers	36	31	-0
Funds drawn to/from Reserves	16	0	0
Income - Other	-150	-125	-137
Income - Fees and Charges	-64	-37	-38
Service expenditure before re-allocation of Support Services and Capital charges	592	630	608

Analysis of budget changes between 13/14 and 14/15

Base Budget 2013/14	630
Inflation	19
Planned Savings agreed previous years	0
SCIAS 2014/15	0
Other Adjustments between Chief Officers	
SCIA 59 (2011/12) Adjustments following Senior Management Review	-41
Proposed Budget 2014/15	608